

AN OBSTACLE-COURSE PROBLEM: I

BY

JOSEPH KADANE

TECHNICAL REPORT NO. 98

JULY 30, 1964

**THIS RESEARCH WAS SPONSORED BY THE ARMY RESEARCH OFFICE,
OFFICE OF NAVAL RESEARCH, AND AIR FORCE OFFICE OF
SCIENTIFIC RESEARCH BY CONTRACT NO.
Nonr-225(52) (NR 342-022)**

**DEPARTMENT OF STATISTICS
STANFORD UNIVERSITY
STANFORD, CALIFORNIA**



AN OBSTACLE-COURSE PROBLEM: I

by

Joseph Kadane

TECHNICAL REPORT NO. 98

JULY 30, 1964

PREPARED UNDER CONTRACT Nonr-225(52)

(NR-342-022)

FOR

OFFICE OF NAVAL RESEARCH

Reproduction in Whole or in Part is Permitted for
any Purpose of the United States Government

DEPARTMENT OF STATISTICS

STANFORD UNIVERSITY

STANFORD, CALIFORNIA

AN OBSTACLE-COURSE PROBLEM: I

by

Joseph Kadane

Summary.

An obstacle course is presented in which n obstacles are given, together with p_i , the probability of successfully overcoming the i^{th} obstacle ($0 < p_i < 1$), and $v_i > 0$, the value of overcoming it, for each obstacle $i=1,2,\dots,n$. A runner is permitted to choose $r \leq n$ (r fixed) obstacles and to order them, so that he maximizes his expected value, on the assumption that once he fails to overcome an obstacle he receives only the points previously earned.

The optimal ordering of the chosen r is a simple function of the obstacle parameters. The optimal choice of which r to attempt is more complicated, and three alternative computational procedures are given, together with a proof that each will terminate at the optimal r , and an upper bound on the number of comparisons required for each.

1. Ordering.

Notation: Let $V(1;2;\dots;r)$ = the expected value attained if obstacles $1,2,\dots,r$ are attempted in that order.

Lemma 1.

$$V(1;2;\dots;r) = p_1 v_1 + p_1 p_2 v_2 + \dots + p_1 p_2 \dots p_r v_r$$

Proof. The outcome is the sum of the random variables, having value v_i with probability $p_1 \cdots p_i$ and value zero otherwise. The expectation of this sum is the sum of the expectations, and is given above.

In investigating optimal ordering for a fixed r obstacles, we would like to know first what the effect is of exchanging obstacles i and $i+1$. This result is given in Lemma 2.

Notation. Let $q_i = 1-p_i$ and $\phi_i = \frac{p_i v_i}{q_i}$ for $i=1, \dots, n$.

Lemma 2. $V(1;2;\dots;i-1;i;i+1;i+2;\dots;r) - V(1;2;\dots;i-1;i+1;i;i+2;\dots;r) =$

$$a) \quad p_1 \cdots p_{i-1} q_i q_{i+1} [\phi_i - \phi_{i+1}] =$$

$$b) \quad (\pi_j < i p_j) q_i q_{i+1} [\phi_i - \phi_{i+1}] .$$

Proof.

$$\begin{aligned} & V(1;2;\dots;i-1;i;i+1;i+2;\dots;r) - V(1;2;\dots;i-1;i+1;i;i+2;\dots;r) = \\ & p_1 v_1 + p_1 p_2 v_2 + \cdots + p_1 p_2 \cdots p_{i-1} v_{i-1} + p_1 p_2 \cdots p_{i-1} p_i v_i + p_1 \cdots p_{i-1} p_i p_{i+1} v_{i+1} + \cdots + \\ & \qquad \qquad \qquad p_1 \cdots p_{i-1} p_i \cdots p_r v_r \\ & - [p_1 v_1 + p_1 p_2 v_2 + \cdots + p_1 p_2 \cdots p_{i-1} v_{i-1} + p_1 p_2 \cdots p_{i-1} p_{i+1} v_{i+1} + p_1 \cdots p_{i-1} p_{i+1} p_i v_i + \cdots + \\ & \qquad \qquad \qquad p_1 \cdots p_{i-1} p_i \cdots p_r v_r] \\ & = p_1 \cdots p_{i-1} p_i v_i + p_1 \cdots p_{i-1} p_i p_{i+1} v_{i+1} - p_1 p_2 \cdots p_{i-1} p_{i+1} v_{i+1} - p_1 \cdots p_{i-1} p_{i+1} p_i v_i \\ & = (p_1 \cdots p_{i-1}) [p_i v_i + p_i p_{i+1} v_{i+1} - p_{i+1} v_{i+1} - p_{i+1} p_i v_i] \\ & = (p_1 \cdots p_{i-1}) [(p_i - p_{i+1} p_i) v_i - (p_{i+1} - p_i p_{i+1}) v_{i+1}] \\ & = (p_1 \cdots p_{i-1}) [(p_i)(1-p_{i+1}) v_i - (p_{i+1})(1-p_i)(v_{i+1})] = \\ & = (p_1 \cdots p_{i-1}) q_i q_{i+1} \left[\frac{p_i v_i}{q_i} - \frac{p_{i+1} v_{i+1}}{q_{i+1}} \right] \\ & = (p_1 \cdots p_{i-1}) q_i q_{i+1} [\phi_i - \phi_{i+1}] , \end{aligned}$$

which is a). But this can be rewritten as

$$= (\pi_j < i p_j) q_i q_{i+1} [\phi_i - \phi_{i+1}] ,$$

which is b).

Theorem 1. Given any choice of obstacles $\{1,2,\dots,r\}$, the order
 $(1,2,\dots,r)$ is optimal if and only if $\varphi_i \geq \varphi_{i+1}$ $i=1,\dots,r-1$.

Proof. If $(1,2,\dots,r)$ is an optimal order, then for each i ,
 $i=1,\dots,r-1$, $0 \leq V(1;2;\dots;i-1;i;i+1;\dots;r)-V(1;2;\dots;i-1;i+1;i;i+2;\dots;r) =$
 $(\pi_{j < i} p_j) q_i q_{i+1} [\varphi_i - \varphi_{i+1}]$, so $\varphi_i \geq \varphi_{i+1}$ since all the other factors
are positive. Conversely the condition $\varphi_i \geq \varphi_{i+1}$ defines the order
uniquely up to indifference if $\varphi_i = \varphi_{i+1}$ for some i , and is therefore
a sufficient condition for optimality.

2. Choice.

Lemma 3. $V(1;2;\dots;s-1;s;s+1;\dots;r)-V(s;1;2;\dots;s-1;s+1;\dots;r) =$

$$\sum_{i=1}^{s-1} (\pi_{j < i} p_j) q_i q_s [\varphi_i - \varphi_s].$$

Proof.

$$\begin{aligned} & V(1;2;\dots;s-1;s;s+1;\dots;r)-V(s;1;2;\dots;s-1;s+1;\dots;r) = \\ & \quad [V(1;2;\dots;s-1;s;s+1;\dots;r) \\ & -V(1;2;\dots;s-2;s;s-1;s+1;\dots;r)] + [V(1;2;\dots;s-2;s;s-1;s+1;\dots;r) \\ & \quad -V(1;2;\dots;s-3;s;s-2;s-1;s+1;\dots;r)] \\ & + \dots + [V(1;s;2;\dots;s-1;s+1;\dots;r)-V(s;1;2;\dots;s-1;s+1;\dots;r)] = \\ & \quad \sum_{i=1}^{s-1} (\pi_{j < i} p_j) q_i q_s [\varphi_i - \varphi_s] \end{aligned}$$

by successive use of lemma 2b.

Notation. If A is a set of obstacles, let $V(A)$ be the expected
value of the set, optimally ordered.

Theorem 2: [Fundamental Result]. Every optimal choice of $r+1$ obstacles includes an optimal choice of r obstacles.

Proof. Suppose the contrary were so. Then for some $r+1$ there is an optimal choice R^* which contains no optimal choice of r obstacles. Consider some set R which is an optimal choice of r obstacles. We will show that R^* can be improved (strictly) by inclusion of R , which contradicts the hypothesis that R^* is optimal.

Since R has r elements and R^* has $r+1$ elements, $R^* \cap R^c \neq \Omega$. Order R^* according to φ (which we know to be optimal ordering) and select one of those elements in $R^* \cap R^c$ with the highest φ . Suppose this obstacle is the s^{th} in R^* . We will show that $R \cup \{s\}$ has a higher expected value than R^* .

Case I: $s=1$. Then we have

$$V(R^*) = p_s v_s + p_s V(2;3;\dots;r+1) < p_s v_s + p_s V(R) \leq V(R \cup \{s\})$$

since $\{2,3,\dots,r+1\}$ is not an optimal r , by assumption.

Case II: $s > 1$. We will use the same idea for this proof, moving the s^{th} obstacle to the first position in R^* , inserting R for $R^* - \{s\}$, and moving s back to its proper position according to φ order. If we can show that the loss L in moving s to the first position is not greater than the gain G in moving it back, the theorem will be proved.

By definition, $L = V(1;2;\dots;s-1;s;s+1;\dots;r+1) - V(s;1;2;\dots;s-1;s+1;\dots;r+1)$, which, by lemma 3, equals $\sum_{i=1}^{s-1} (\pi_{j<i} p_j) q_1 q_s [\varphi_i - \varphi_s]$, so we have

$$(1) \quad L = q_s [q_1(\varphi_1 - \varphi_s) + (1-q_1)q_2(\varphi_2 - \varphi_s) + \dots + (1-q_1)\dots(1-q_{s-2})q_{s-1}(\varphi_{s-1} - \varphi_s)].$$

Each of obstacles $1, 2, \dots, s-1$ appear in both R and R^* , but there may be others in R . Suppose that between obstacles $i-1$ and i in R^* we have new obstacles $(i,1); (i,2); \dots; (i, n_i) = i$, ordered, of course, according to φ , all (i,j) 's in R . Then by definition we have

$$G = V(1,1; 1,2; \dots; 1, n_1; 2,1; 2,2; \dots; s,1; s,2; \dots; s, n_s = s; s^*; \dots; r+1) \\ - V(s,1,1; 1,2; \dots; 1, n_1; 2,1; \dots; s,1; s,2; \dots; s, n_s - 1; s^*; \dots; r+1) .$$

Again we can use lemma 3 to express G , and we have

$$G = \sum_{(i,k)=(1,1)}^{(s, n_s - 1)} (\pi_{(j,\ell) < (i,k)} p_{j,\ell}) q_s q_{i,k} [\varphi_{i,k} - \varphi_s] \\ \geq q_s \sum_{(i,k)=(1,1)}^{(s-1, n_{s-1})} (\pi_{(j,\ell) < (i,k)} p_{j,\ell}) q_{i,k} [\varphi_{i,k} - \varphi_s] .$$

(Here $(j,\ell) < (i,k)$ is according to lexicographic order: $j \leq i$, and, if $j=i$, $\ell < k$).

Now by assumption we have $\varphi_{i,k} \geq \varphi_i \geq \varphi_s$ for $k=1, \dots, n_i$, so

$$G \geq q_s \sum_{i=1}^{s-1} [\varphi_i - \varphi_s] \sum_{k=1}^{n_i} (\pi_{(j,\ell) < (i,k)} p_{j,\ell}) q_{i,k} .$$

Now let $r_i = p_{i,1} p_{i,2} \dots p_{i, n_i - 1}$ so $0 < r_i \leq 1$ and

$$G \geq q_s \sum_{i=1}^{s-1} [\varphi_i - \varphi_s] (p_{i,1} r_1 \dots p_{i-1, n_{i-1}}) ((1-p_{i,1}) + p_{i,1} (1-p_{i,2}) + \dots + \\ p_{i,1} \dots p_{i, n_i - 1} (1-p_{i, n_i})) \\ G \geq q_s \sum_{i=1}^{s-1} [\varphi_i - \varphi_s] (p_{i,1} r_1 \dots p_{i-1, n_{i-1}}) (1-p_{i, n_i}) \\ G \geq q_s [(1-p_{1,1}) (\varphi_1 - \varphi_s) + p_{1,1} (1-p_{2,2}) (\varphi_2 - \varphi_s) + \dots + p_{1,1} \dots p_{s-2, n_{s-2}} (1-p_{s-1, n_{s-1}}) \\ (\varphi_{s-1} - \varphi_s)] ,$$

or, if we let $q_i^* = 1 - p_i r_i$, so $q_i^* \geq q_i$, we have

$$(2) \quad G \geq q_s [q_1^*(\varphi_1 - \varphi_s) + (1 - q_1^*)q_2^*(\varphi_2 - \varphi_s) + \dots + (1 - q_1^*)(1 - q_2^*) \dots (1 - q_{s-2}^*)q_{s-1}^*(\varphi_{s-1} - \varphi_s)] .$$

It will be noted that expressions (1) and (2) are very similar. Both can be interpreted as q_s times the expected value of a game in which one receives reward $(\varphi_1 - \varphi_s)$ with probability q_1^* (or q_1), or, if that fails the smaller reward $(\varphi_2 - \varphi_s)$ with probability q_2^* (or q_2), etc. Since $q_i^* \geq q_i$, intuitively it is evident that $G \geq L$. This can be proved by differentiating L with respect to q_i , (holding φ_i constant), to obtain

$$\begin{aligned} \frac{\partial L}{\partial q_i} &= (1 - q_1) \dots (1 - q_{i-1}) [(\varphi_i - \varphi_s) - q_{i+1}(\varphi_{i+1} - \varphi_s) - (1 - q_{i+1})q_{i+2}(\varphi_{i+2} - \varphi_s) \\ &\quad \dots - (1 - q_{i+1}) \dots (1 - q_{s-2})(q_{s-1})(\varphi_{s-1} - \varphi_s)] \\ &\geq 0 \quad \text{since } (\varphi_i - \varphi_s) \geq (\varphi_{i+1} - \varphi_s) \geq \dots \quad \text{and} \\ &\quad q_{i+1} + (1 - q_{i+1})q_{i+2} + \dots + (1 - q_{i+1}) \dots (1 - q_{s-2})(q_{s-1}) = \\ &\quad 1 - p_{i+1}p_{i+2} \dots p_{s-1} \leq 1 . \end{aligned}$$

Now $G \geq L$ by the mean value theorem.

Theorem 3. If R^1 and R^2 are two optimal choices of r obstacles,
and if r_i is the best $(i+1)^{st}$ choice to add to R^i , then
 $V(R^1 \cup \{r_1\}) = V(R^2 \cup \{r_2\})$.

Proof.

Case I: $R^1 \cup \{r_1\} = R^2 \cup \{r_2\}$. Then the result is trivial.

Case II: $R^1 \cup \{r_1\} \neq R^2 \cup \{r_2\}$. Then let \bar{r}_1 be that member of $(R^1 \cup \{r_1\})(R^2 \cup \{r_2\})^c$ with the highest ϕ (or one of them if more than one exist). Then

$$V(R^1 \cup \{r_1\}) = V(\{\bar{r}_1\} \cup [R^1 \cup \{r_1\} - \{\bar{r}_1\}])$$

which, by the proof of theorem two is less than or equal to $V(\{\bar{r}_1\} \cup R^2)$, which in turn is less than or equal to $V(\{r_2\} \cup R^2)$. Similarly

$$V(R^2 \cup \{r_2\}) \leq V(\{r_1\} \cup R^1) \text{ so } V(R^2 \cup \{r_2\}) = V(R^1 \cup \{r_1\}) .$$

Remark: Theorem 3 implies that every optimal choice of r obstacles is contained in an optimal choice of $r+1$ obstacles.

Discussion. The neatness of theorem 1 compared to theorem 2 raises the question of whether theorem 2 can be strengthened. In particular, is there a choice function ψ_i , analogous to ϕ_i , indicating which obstacles present the most inviting targets?

Consider, for example, the following two obstacles A and B:

$$\begin{array}{ll} p_A = .2 & p_B = .5 \\ v_A = 3 & v_B = 1 . \end{array}$$

If they were combined with obstacle C, where $p_C = .5$, $v_C = 2$ and the two best are chosen, obstacle C, with the highest $p v$, must be in the optimal solution (by theorem 2 with $r=1$) and

$$V(C;A) = p_C v_C + p_C p_A v_A = (.5)(2) + (.5)(.2)(3) = 1.0 + 0.3 = 1.3$$

$$V(C;B) = p_C v_C + p_C p_B v_B = (.5)(2) + (.5)(.5)(1) = 1.0 + 0.25 = 1.25 .$$

Hence obstacle A is preferable to obstacle B when combined with C.

Suppose, on the other hand, that obstacles A and B are to be combined with obstacle D, with $p_D = .1$ and $v_D = 7$. We again have D in the optimal solution for two by theorem 2, and

$$V(B;D) = p_B v_B + p_B p_D v_D = (.5)(1) + (.5)(.1)(7) = (.5) + (.35) = .85$$

$$V(D;A) = p_D v_D + p_D p_A v_A = (.1)(7) + (.1)(.2)(3) = .7 + .06 = .76 .$$

Thus B is preferable to A when combined with D. By way of distinction, the optimal ordering is always C, B, D, A, according to φ , no matter which of them is chosen. Hence, contrary to the situation with φ , it turns out that ψ is not independent of the other possible choices.

However, it is true that ψ depends only on obstacles previously chosen, as theorem 2 shows. Thus if we were to choose two from $\{A, B, C, E\}$ and E were not chosen, then C and A would be.

The best we can do for ψ , then, is to give computational methods of finding the optimal r in a given instance. Three such procedures are discussed in the next section.

3. Three optimal methods.

The set of subsets of n obstacles is trivially a lattice under the inclusion relation, with $\binom{n}{r}$ nodes on the r^{th} level, $0 \leq r \leq n$, where $\binom{n}{0} = 1$. Theorem 2 says that there is at least one optimal chain and no descending optimal chains which stop, and theorem 3 ensures that there are no ascending optimal chains which stop.

Procedure I begins at the bottom of this lattice, picking the best single obstacle, the best pair, etc., thus moving up an optimal chain. Procedure II starts at the top, expelling the best profitable one at each stage as it descends an optimal chain. Procedure III starts at the

appropriate level with any r obstacles, and moves across the lattice, changing one obstacle at a time, until the optimum is reached. A fuller description, an upper bound on the number of iterations required, and a proof that each reaches the optimal choice is given below:

Procedure I: (Start at the bottom).

1. Description: Pick the best one (highest $p_i v_i$), best second one to go with it, etc. However, it is not necessary to recompute the gain from adding each obstacle each time. In going from an optimal r to an optimal $r+1$, the ordering of the optimal r divides the unchosen obstacles into $r+1$ groups, where any member of the i^{th} group would be ordered i^{th} were it chosen to be in the solution for $r+1$. Thus all those obstacles in group 1 have ϕ greater than or equal to that of the first obstacle in the optimal r , etc.

The gain from adding any obstacle i^* in group i is

$$\begin{aligned}
 & V(1;2;\dots;i-1;i^*;i;\dots;r) - V(1;2;\dots;i-1;i;\dots;r) = \\
 (3) \quad & p_1 v_1 + \dots + p_1 p_2 \dots p_{i-1} p_{i^*} v_{i^*} + p_1 p_2 \dots p_{i-1} p_{i^*} V(i;i+1;\dots;r) \\
 & - [p_1 v_1 + \dots + p_1 \dots p_{i-1} v_{i-1} + p_1 \dots p_{i-1} V(i;i+1;\dots;r)] = \\
 & (p_1 \dots p_{i-1}) [p_i^* v_i^* - q_i^* V(i;i+1;\dots;r)] .
 \end{aligned}$$

This gives in explicit terms an expression for ψ in the i^{th} group. If a new obstacle is added, for an optimal $r+1$, which has ϕ greater than the $i-1^{\text{st}}$ in the optimal r , groups $i, i+1, \dots, r+1$ will not change their ψ ordering. Thus only those groups with ϕ greater than or equal to the new one need be recomputed. The gain $(p_1 \dots p_{i-1}) [p_i^* v_i^* - q_i^* V(i; \dots; r)]$ must be recomputed, but this is easy.

2. Bound: An upper bound on the number of comparisons required is given by

$$n+(n-1)+(n-2)+\dots+(n-r+1) = \sum_{i=1}^n i - \sum_{i=1}^{n-r} i = \frac{n(n+1)}{2} - \frac{(n-r)(n-r+1)}{2} = \frac{r}{2}(2n-r+1)$$

3. The procedure cannot terminate before the optimal r is reached, as follows directly from theorems two and three.

Procedure II: (Start at the top).

1. Description: Start with all n . Expell the least profitable one, then the next least profitable one, etc. The loss in expected value for removing obstacle i^* is the same as the gain in adding it, and hence is given by equation (3). The same recomputation considerations apply.

2. Bound: For Procedure II, the upper bound is given by

$$\begin{aligned} n+(n-1)+\dots+n-(n-r)+1 &= n+(n-1)+\dots+(r+1) = \sum_{i=1}^n i - \sum_{i=1}^r i = \frac{n(n+1)}{2} - \frac{r(r+1)}{2} \\ &= \frac{(n-r)}{2} (n+r+1) . \end{aligned}$$

3. Termination at optimal r : Follows directly, again, from theorems two and three.

Procedure III: (Start in the middle).

1. Description: IIIa (step-up, step-down). Start with any set of r obstacles (preferably a carefully chosen r) and try to add each of the $n-r$ others, one by one. After adding each, yielding a set of $r+1$ obstacles, see which one is least valuable. If the one you added is least valuable each time, then stop; if not, expell the obstacle which is least valuable, yielding a set of r obstacles with greater expected value then before and continue.

IIIb (step-down, step-up). Start with any r obstacle, delete each one in sequence, yielding $r-1$ obstacles. Now see which among the $n-r+1$

not there is most valuable to add. If it is the one you deleted each time, then stop; if not, take the most valuable one and continue.

2. Bound: $\binom{n}{r}$. But this bound will be far larger, in general, than the actual number of iterations required. The bound will be reached only if the initial solution is the worst one, then the second worst, ..., up to the $\binom{n}{r}$ worst, which is best. Any prior information, such as a near optimal solution, can be used in Procedure III. In the absence of prior information, the author recommends a convex combination of p_v and φ be used as a criterion for deciding which shall be the initial r , and what order in which to try new candidates.

3. Termination at the optimal r : see Theorem four.

Theorem 4. Procedure III stops only when the optimal r has been reached.

Proof. Let S be a set of r obstacles for which Procedure III terminates, i.e., there are no obstacles $a \in S$ and $b \notin S$ such that $V(S) < V(S \cup \{b\} - \{a\})$. Note that this condition suffices for both Procedure IIIa and IIIb.

S must contain an optimal first obstacle, with highest p_v , as otherwise it could be substituted in last place, increasing expected value.

Suppose S contains K , an optimal set of k obstacles, but no $K^* \supset K$, K^* an optimal set of $k+1$ obstacles (for $k+1 < r$), which we know to exist by theorems two and three. Let a be that member of $S \cap K^c$ with the smallest φ , and suppose it is in position s in S . Then the obstacles in positions $s+1, \dots, r$ are in K , and we will call the set of obstacles K_1 . Let $K_2 = K \cap K_1^c$. Leaving the obstacles of

K_1 fixed, move, at some loss L of expected value, the members of K_2 (in φ order) to positions $r-k, r-k+1, \dots, s-1$. Now substitute for $K \cup \{a\}$ the optimal $r+1$ containing K , namely $K^* = K \cup \{b\}$ for some $b \in S$, strictly increasing the expected value. Suppose that b has position t after this substitution. Also let $S^* = S - \{a\} \cup \{b\}$.

Case I: $t \geq s$. Then the obstacles in K_2 can be moved back to their original positions in φ order at a gain G exactly equal to L , since the only permutation and change of elements has been in positions $s, s+1, \dots, r$, thus not affecting $(S - \{a\}) \cap K_1^c = (S^* - \{b\}) \cap K_1^c$.

Case II: $t < s$. Then obstacle b divides K_2 into two separate parts. Let K_2^* be those members of K_2 with φ greater than or equal to that of b , and let $K_2' = K_2 - K_2^*$. Move, at some loss L' , obstacle b to position s . Here

$$L' = \left(\prod_{i \in [(S^* \cap K_2^c) \cup K_2^*]} p_i \right) \left(\sum_{j \in K_2'} \left(\prod_{k < j, k \in K_2'} p_k \right) q_j q_b [\varphi_j - \varphi_b] \right).$$

Now K_2 can be redistributed in $S^* \cap K_2^c$ according to its optimal order, at a gain G , again exactly equal to L . Now if obstacle b is moved back to its proper position in φ order, it will have to be moved past each of the members of K_2' . Then the gain G' from doing this will be a sum of terms including some like $q_j q_b [\varphi_j - \varphi_b]$ for each $j \in K_2'$. The coefficient in front will be a product of p 's, including those in K_2' of higher or equal φ to that of j , all those in K_2^* , and perhaps some in $S^* \cap K_2^c$. In any case there will be no p 's in the coefficient which did not appear in L' , so term-by-term, $G' \geq L'$.

If we let $V(A; B; C)$ be the expected value if set A is attempted first, with A in optimal order, then set B in optimal order, and then

set C in optimal order, we can express the argument above for Case II as

$$\begin{aligned}
 V(S) &= V(S \cap [K \cup \{a\}]^c \cup \{a\} \cup K) = V(S \cap [K \cup \{a\}]^c; K_2; \{a\}; K_1) + L \\
 &< V(S \cap (K \cup \{a\})^c; K \cup \{b\}) + L = V(S^* - K^*; K_2^*; \{b\}; K_2'; K_1) + L \\
 &= V(S^* - K; K_2^*; K_2'; \{b\}; K_1) + L + L' \\
 &= V(S^* - K^*; K_2; \{b\}; K_1) + L + L' \\
 &= V((S - K^*) \cup K_2; \{b\}; K_1) - G + L + L' \quad (G = L) \\
 &= V((S^* - K^*) \cup K_2 \cup \{b\}; K_1) - G - G' + L + L' \leq V(S^*) \quad (G' \geq L')
 \end{aligned}$$

so $V(S) < V(S^*)$ which is a contradiction. Hence S must contain K^* , the optimal $k+1$. Hence, by induction, S contains an optimal r.

Example of the three Procedures.

Consider the three obstacles given below:

	p	v	pv	ϕ	
A	.85	1	.850	5.67	$V(A;B) = 1.564$
B	.42	2	.840	1.45	$V(C;A) = 1.5225$
C	.87	.9	.783	6.02	$V(C;B) = 1.5138$

Procedure I:

Choose the first obstacle according to highest pv, namely A. Then the gain from choosing B (which is in group 2 because were it chosen to be second with A it would be second in order) is $p_A(p_B v_B) = .714$ the gain from choosing C, which is in group 1, is $p_C v_C - q_C V(A) = .6725$. Hence B is chosen to be second, and we thus derive the optimal pair.

Procedure II:

In this procedure we start at the top with all three chosen, and see which obstacle would cost us least to expell.

Cost of expelling

$$A = p_C(p_A v_A - q_A V(B)) = .62988$$

$$B = p_C p_A (p_B v_B) = .62118$$

$$C = p_C v_C - q_C V(A;B) = .57968 .$$

Hence obstacle C costs us least to expell, and we are left with {A,B}. The resultant expected value is $V(C;A;B) - .57968 = 1.564$ as we obtained before.

Procedure III:

Suppose we use the function $f = \frac{1}{2}(pv) + \frac{1}{2}\phi$ as the discriminator function. Then $f(A) = 3.26$, $f(B) = 1.145$, $f(C) = 3.4015$. Hence A and C would be chosen to be the initial solution. In Procedure IIIa, we would test to see whether we wanted to add B by going through exactly the same analysis as we did for Procedure II. In Procedure IIIb we would test whether we want to expell A and add B (we wouldn't), then test whether we want to expell C and add B (we would).

Discussion: Procedure I is clearly most useful for r/n small, and Procedure II for r/n large. The chief question is the usefulness of Procedure III. The advantage of Procedure III is that it can use knowledge of any near-optimal solution. The author conjectures that with a suitable convex combination of pv and ϕ , Procedure III will be fastest in a broad middle range of r/n for large n .

4. Conclusion.

Three procedures, all of which give the best choice of r obstacles, have been described. Once the best r have been found, we can find the distribution of the corresponding outcome, which is a random variable.

Suppose that $V(1;2;\dots;r)$ is optimal. Then at least v_1 will be achieved with probability p_1 , at least $v_1 + v_2$ with probability $p_1 p_2$ etc. Alternatively, exactly v_1 will be achieved with probability $p_1(1-p_2)$, exactly $v_1 + v_2$ with probability $p_1 p_2(1-p_3), \dots$, exactly $\sum_{i=1}^r v_i$ with probability $\prod_{i=1}^r p_i$. We have chosen $(1,2,\dots,r)$ to maxi-

mize the expectation of this random variable. Its variance is

$$v_1^2 p_1(1-p_2) + (v_1 + v_2)^2 (p_1 p_2(1-p_3)) + \dots + \left(\sum_{i=1}^r v_i\right)^2 (p_1 p_2 \dots p_n) - V^2(1;2;\dots;r).$$

5. Acknowledgments.

Professor Herman Chernoff of Stanford University and Dr. Daniel Levine of the Center for Naval Analyses read various versions of this paper and suggested improvements in several of the proofs. Professor Harvey Wagner of Stanford made suggestions for improving the form and Miss Joan Odland, of the Center for Naval Analyses, did helpful numerical computations during the summer of 1963.

This study was begun while the author was employed by the Center for Naval Analyses, Office of the Chief of Naval Operations. Its completion was supported by Contract Nonr 225(52). Reproduction in whole or in part is permitted for any purpose of the United States Government. It does not necessarily represent the views of the U.S. Navy, nor of the Center for Naval Analyses.

STANFORD UNIVERSITY
 TECHNICAL REPORTS DISTRIBUTION LIST
 CONTRACT Nonr-225(52)

Armed Services Technical Information Agency Arlington Hall Station Arlington 12, Virginia	10	Commanding Officer Engineering Research & Development Labs. Fort Belvoir, Virginia	1	Document Library U.S. Atomic Energy Commission 19th and Constitution Aves. N.W. Washington 25, D. C.	1
Brigadier Gen. W. F. E. Schrader % Lt. Col. S. T. C. Curlewis Office of Military Attache Australian Embassy 2001 Connecticut Ave., N. W. Box 4837 Washington 8, D. C.	1	Commanding Officer Frankford Arsenal Library Branch, 0270, Bldg. 40 Bridge and Tacony Streets Philadelphia 37, Pennsylvania	1	Headquarters Oklahoma City Air Materiel Area United States Air Force Tinker Air Force Base, Oklahoma	1
Bureau of Supplies and Accounts Code OW Department of the Navy Washington 25, D. C.	1	Commanding Officer Rock Island Arsenal Rock Island, Illinois	1	Institute of Statistics North Carolina State College of A & E Raleigh, North Carolina	1
Head, Logistics and Mathematical Statistics Branch Office of Naval Research Code 436 Washington 25, D. C.	3	Commanding General Redstone Arsenal (ORDDW-QC) Huntsville, Alabama	1	Librarian The RAND Corporation 1700 Main Street Santa Monica, California	1
Commanding Officer Office of Naval Research Branch Office Navy No. 100, Fleet P.O. New York, N. Y.	2	Commanding General White Sands Missile Range Attn: Tech. Library New Mexico	1	Library Division Naval Missile Center Command U.S. Naval Missile Center Attn: J. L. Nickel Point Mugu, California	1
Commanding Officer Office of Naval Research Branch Office 1000 Geary Street San Francisco 9, California	1	Commanding General Attn: Paul C. Cox, Ord. Mission White Sands Proving Ground Las Cruces, New Mexico	1	Mathematics Division Code 5077 U.S. Naval Ordnance Test Station China Lake, California	1
Commanding Officer Office of Naval Research Branch Office 10th Floor, The John Crerar Library Bldg. 86 East Randolph Street Chicago 1, Illinois	1	Commanding General Attn: Technical Documents Center Signal Corps Engineering Laboratory Fort Monmouth, New Jersey	1	NASA Attn: Mr. E. B. Jackson, Office of Aero Intelligence Washington 25, D. C.	1
Commanding Officer Office of Naval Research Branch Office 10th Floor, The John Crerar Library Bldg. 86 East Randolph Street Chicago 1, Illinois	1	Commanding General Ordnance Weapons Command Attn: Research Branch Rock Island, Illinois	1	National Applied Mathematics Labs. National Bureau of Standards Washington 25, D. C.	1
Commanding Officer Office of Naval Research Branch Office 346 Broadway New York 13, N. Y.	1	Commanding General U.S. Army Electronic Proving Ground Fort Huachuca, Arizona Attn: Technical Library	1	Office, Asst. Chief of Staff, G-4 Research Branch, R & D Division Department of the Army Washington 25, D. C.	1
Commanding Officer Diamond Ordnance Fuze Labs. Washington 25, D. C.	1	Commander Wright Air Development Center Attn: ARL Tech. Library, WCRR Wright-Patterson Air Force Base, Ohio	1	Superintendent U.S. Navy Postgraduate School Monterey, California Attn: Library	1
Commanding Officer Picatinny Arsenal (ORDBB-TH8) Dover, New Jersey	1	Commander Western Development Division, WDSIT P.O. Box 262 Inglewood, California	1	Technical Information Officer Naval Research Laboratory Washington 25, D. C.	6
Commanding Officer Watertown Arsenal (OMRO) Watertown 72, Massachusetts	1	Chief, Research Division Office of Research & Development Office of Chief of Staff U.S. Army Washington 25, D. C.	1	Technical Information Service Attn: Reference Branch P.O. Box 62 Oak Ridge, Tennessee	1
Commanding Officer Attn: W. A. Labs Watertown Arsenal Watertown 72, Massachusetts	1	Chief, Computing Laboratory Ballistic Research Laboratory Aberdeen Proving Ground, Maryland	1	Technical Library Branch Code 234 U.S. Naval Ordnance Laboratory Attn: Clayborn Graves Corona, California	1
Commanding Officer Watervliet Arsenal Watervliet, New York	1	Director National Security Agency Attn: REMP-1 Fort George G. Meade, Maryland	2	Institute for Defense Analyses Communications Research Division von Neumann Hall Princeton, New Jersey	1
Commanding Officer Attn: Inspection Division Springfield Armory Springfield, Massachusetts	1	Director of Operations Operations Analysis Div., AFOOP Hq., U.S. Air Force Washington 25, D. C.	1	Mr. Irving B. Altman Inspection & QC Division Office, Asst. Secretary of Defense Room 2B870, The Pentagon Washington 25, D. C.	1
Commanding Officer Signal Corps Electronic Research Unit, EDL 9560 Technical Service Unit P. O. Box 205 Mountain View, California	1	Director Snow, Ice & Permafrost Research Establishment Corps of Engineers 1215 Washington Avenue Wilmette, Illinois	1	Professor T. W. Anderson Department of Statistics Columbia University New York 27, New York	1
Commanding Officer 9550 Technical Service Unit Army Liaison Group, Project Michigan Willow Run Research Center Ypsilanti, Michigan	1	Director Lincoln Laboratory Lexington, Massachusetts	1	Professor Robert Bechhofer Dept. of Industrial and Engineering Administration Sibley School of Mechanical Engineering Cornell University Ithaca, New York	1

March, 1963

Professor Fred C. Andrews Department of Mathematics University of Oregon Eugene, Oregon	1	Professor Eugene Lukacs Department of Mathematics Catholic University Washington 15, D. C.	1	Professor L. J. Savage Mathematics Department University of Michigan Ann Arbor, Michigan	1
Professor Z. W. Birnbaum Department of Mathematics University of Washington Seattle 5, Washington	1	Dr. Craig Magwire 2954 Winchester Way Rancho Cordova, California	1	Professor W. L. Smith Statistics Department University of North Carolina Chapel Hill, North Carolina	1
Dr. David Blackwell Department of Mathematical Sciences University of California Berkeley 4, California	1	Dr. Clifford Maloney Biostatistics Division Chemical Corps, U. S. Army Biological Laboratories Fort Detrick, Maryland	1	Dr. Milton Sobel Statistics Department University of Minnesota Minneapolis, Minnesota	1
Professor Julius Blum Department of Mathematics University of New Mexico Albuquerque, New Mexico	1	Professor G. W. McElrath Department of Mechanical Engineering University of Minnesota Minneapolis 14, Minnesota	1	Mr. G. P. Steck Division 5511 Sandia Corp., Sandia Base Albuquerque, New Mexico	1
Professor Ralph A. Bradley Department of Statistics Florida State University Tallahassee, Florida	1	Dr. Knox T. Millsaps Executive Director Air Force Office of Scientific Research Washington 25, D. C.	1	Professor Donald Truax Department of Mathematics University of Oregon Eugene, Oregon	1
Dr. John W. Cell Department of Mathematics North Carolina State College Raleigh, North Carolina	1	D. E. Newnham Chief, Ind. Engr. Div. Comptroller Hq., San Bernardino Air Materiel Area USAF, Norton Air Force Base, California	1	Professor John W. Tukey Department of Mathematics Princeton University Princeton, New Jersey	1
Professor William G. Cochran Department of Statistics Harvard University 2 Divinity Avenue, Room 311 Cambridge 38, Massachusetts	1	Dr. William R. Pabst Bureau of Weapons Room 0306, Main Navy Department of the Navy Washington 25, D. C.	1	Professor G. S. Watson Department of Mathematics University of Toronto, Toronto 5, Ontario, Canada	1
Arthur S. Martens Bureau of Ships, Code 334 Room 3207, Main Navy Department of the Navy Washington 25, D. C.	1	Mr. Edward Paulson 72-10 41 Ave. Woodside 77 New York, New York	1	Dr. Harry Welngarten U.S. Arms Control and Disarmament Agency State Department Bldg. 21st Street and Virginia Ave., N.W. Washington 25, D. C.	1
Dr. Walter L. Deemer, Jr. Operations Analysis Div., DCE/O Hq., U. S. Air Force Washington 25, D. C.	1	H. Walter Price, Chief Reliability Branch, 750 Diamond Ordnance Fuze Laboratory Room 105, Building 83 Washington 25, D. C.	1	Dr. F. J. Weyl, Director Mathematical Sciences Division Office of Naval Research Washington 25, D. C.	1
Professor Cyrus Derman Dept. of Industrial Engineering Columbia University New York 27, New York	1	Professor Ronald Pyke Mathematics Department University of Washington Seattle 5, Washington	1	Dr. John Wilkes Office of Naval Research, Code 200 Washington 25, D. C.	1
Dr. Donald P. Gaver Westinghouse Research Labs. Beulah Rd. - Churchill Boro. Pittsburgh 35, Pa.	1	Dr. Paul Rider Wright Air Development Center, WCRRM Wright-Patterson A.F.B., Ohio	1	Professor S. S. Wilks Department of Mathematics Princeton University Princeton, New Jersey	1
Mr. Lewis A. Leake Head, Operations Research Group Code 01-2 Pacific Missile Range Box 1 Point Mugu, California	1	Professor Herbert Robbins Dept. of Mathematical Statistics Columbia University New York 27, New York	1	Mr. Silas Williams Standards Branch, Proc. Div. Office, DC/S for Logistics Department of the Army Washington 25, D. C.	1
Dr. Ivan Hershner Office, Chief of Research & Dev. U. S. Army, Research Division 3E382 Washington 25, D. C.	1	Professor Judah Rosenblatt Department of Mathematics University of New Mexico Albuquerque, New Mexico	1	Professor Jacob Wolfowitz Department of Mathematics Cornell University Ithaca, New York	1
Professor W. Hirsch Institute of Mathematical Sciences New York University New York 3, New York	1	Professor Murray Rosenblatt Department of Mathematics Brown University Providence 12, Rhode Island	1	Mr. William W. Wolman Code MER - Bldg. T-2 Room C301 700 Jackson Place, N. W. Washington 25, D. C.	1
Mr. Eugene Hixson Code 600.1 GSFC, NASA Greenbelt, Maryland	1	Professor Herman Rubin Department of Statistics Michigan State University East Lansing, Michigan	1	Marvin Zelen Mathematics Research Center U. S. Army University of Wisconsin Madison 6, Wisconsin	1
Professor Harold Hotelling Department of Statistics University of North Carolina Chapel Hill, North Carolina	1	Professor J. S. Rustagi College of Medicine University of Cincinnati Cincinnati, Ohio	1	Additional copies for project leader and assistants and reserve for future requirements	50
Professor Solomon Kullback Department of Statistics George Washington University Washington 7, D. C.	1	Professor I. R. Savage School of Business Administration University of Minnesota Minneapolis, Minnesota	1		
Professor W. H. Kruskal Department of Statistics The University of Chicago Chicago, Illinois	1	Miss Marlon M. Sandomire 2281 Cedar Street Berkeley 9, California	1		

JOINT SERVICES ADVISORY GROUP

Mr. Fred Frishman Department of the Army Office, Chief of Research and Development Room 3D442, Pentagon Washington, D.C.	1	Lt. Col. John W. Querry, Chief Applied Mathematics Division Air Force Office of Scientific Research Washington 25, D.C.	1
Mrs. Dorothy M. Gilford Logistics and Mathematical Statistics Branch Office of Naval Research Washington 25, D.C.	1	Major Oliver A. Shaw, Jr. Mathematics Division Air Force Office of Scientific Research Washington 25, D.C.	2
Dr. Robert Lundegard Logistics and Mathematical Statistics Branch Office of Naval Research Washington 25, D.C.	3	Mr. Carl L. Schaniel Code 122 U.S. Naval Ordnance Test Station China Lake, California	1
Mr. R. H. Noyes Inst. for Exploratory Research USASRDL Fort Monmouth, New Jersey	1	Mr. J. Weinstein Institute for Exploratory Research USASRDL Fort Monmouth, New Jersey	1